April 30, 2010

Communities of the Future 111

Tony Parrott Executive Director, MSDGC

Agenda

- Context & Background
- Summary from 1st CFAC Meeting
 - What we Learned & Heard
 - Moving Forward
- Lick Run & Lower Mill Creek Watershed as a Regionally Significant, Transformative, Replicable Sustainable Project
- Breakout Groups

Deep Tunnel Default Lower Mill Creek Solution



Today's Decisions



The Clock is Ticking

2009

MSD received conditional approval of the Wet Weather Plan after three years of negotiations 2011

Evaluate alternatives to achieve overflow reductions of 2BG

2017

Submit Plan for Phase 2 including schedule and costs

2009

2010

2011

2012

2017

2018

2010

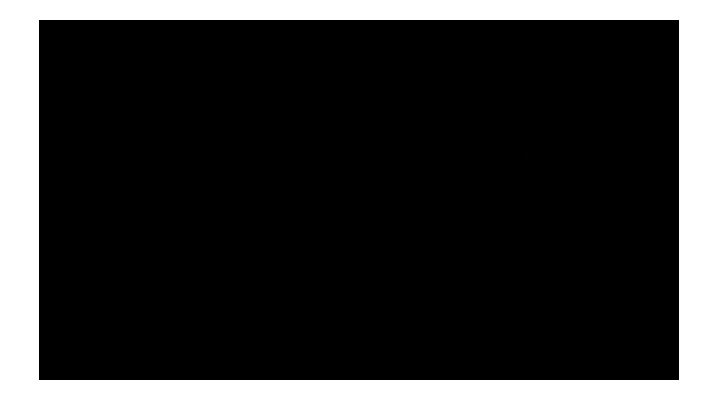
Final legal action anticipated

2012

MSD will integrate results to arrive at a recommended plan to submit to USEPA 2018

MSD must achieve 2 BG overflow reduction in Lower Mill Creek

Urban Needs & Opportunities

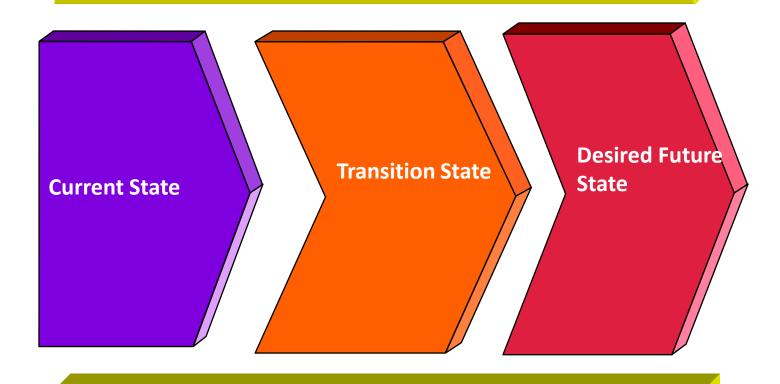


Why Communities of the Future?

- ➢ Point of Inflection − CSO, Community Disinvestment are Challenges that create Opportunities
- Sustainability Trends to Integrate, Co-develop & Create In-fill Development and Livable Communities
 - Need to Consider Future Demands Current Trends
- Replacing Old Infrastructure:
 - Opportunities are Bigger than MSD Needs
- We are Joined by Partnerships
- Leadership & Support for an Integrated Approach

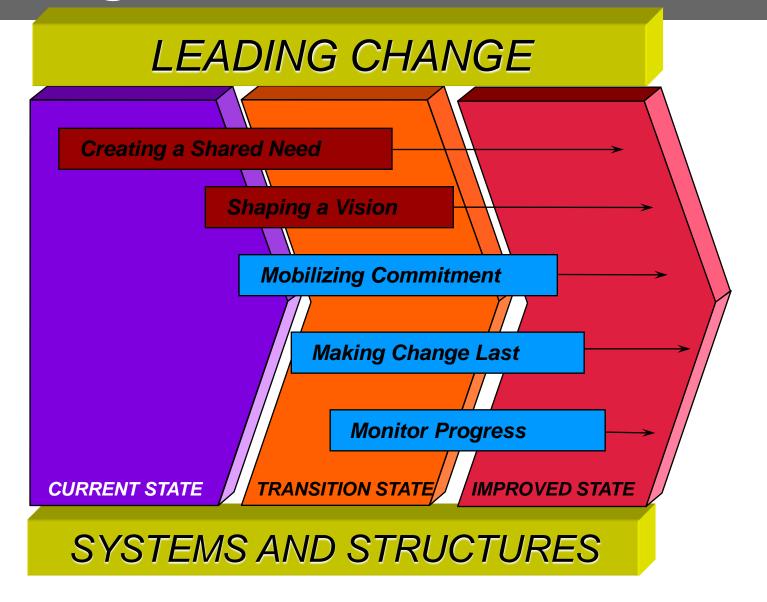
Building Communities of the Future

LEADING CHANGE



SYSTEMS AND STRUCTURES

Building Communities of the Future



Change Acceleration Model

Leading Change

Having a **champion who sponsors the change**; who has visible, active public commitment and support of change.

Creating A Shared Need

The **reason to change**, whether **driven by threat or opportunity**, is instilled within the organization and widely shared through data, demonstration or demand. The need for change must exceed its resistance.

Shaping A Vision

The desired outcome of change is clear, legitimate, widely understood and shared; the vision is shaped in behavioral terms.

Mobilizing Commitment

There is a **strong commitment from constituents to invest in the change**, make it work, and demand and receive management attention; Constituents agree to change their own actions and behaviors to support the change.

Making Change Last

Once change is started, it endures, and learning are transferred throughout. Change is integrated with other key initiatives; early wins are encouraged to build momentum for the change.

Monitoring Progress

Progress is real; benchmarks set and realized; indicators established to guarantee accountability.

Current Conditions in the Community



and safety

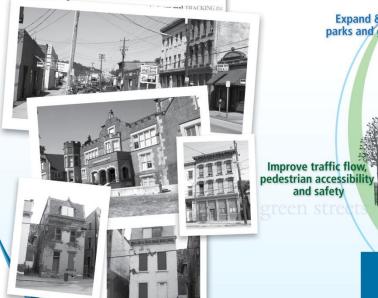
Leverage MSD's Investment



Community's Vision for the Future

THE CINCINNATI ENQUIRER

Property value at a substantial decline



Expand & improve parks and greenspaces

Opportunities for improved mixed use and affordable housing

> Incentives for business retention or redevelopment

economics sustainability

recreational.

education

quality place community assets



Investment to reduce sewer overflows and meet federal mandates





Cincinnati is poised for success

- Cincinnati is deeply centered around its 52 communities
- Wet weather solutions can be focused around our neighborhoods
- Community of the Future Strategy and Approach
 - Recognizes the value of those neighborhoods & partnerships
 - Is rooted in watershed based planning that is comprehensive and integrated
 - → Is transformative & replicable

Strategic Public Infrastructure Investment



Outcomes from 1st CFAC Meeting

- Enlisted Partners to broaden MSD's Community of the Future Approach
- Align with on-going initiatives such as Agenda 360, Community Compass, Cincinnati Comp Plan, Revive 75, OKI Land Use Plan
- 3- Common Themes Small Group Breakouts Discussions:
 - Sustainable Infrastructure & Community Needs

 - Challenges to Implement Communities of the Future Vision

Outcomes from 1st CFAC Meeting

3 Subcommittees

Policy & Integration

- MSD CSO
- •Transportation & Mass Transit
- Parks & Greenways
- •Form-based codes
- Pedestrian Friendly
- •Energy & Water Usage/Reuse
- •Land Use Planning
- HUD Sustainability Grant

Inform & Influence

- Create Citizen Environment Mgr
- Focus on Community Improvement Benefits
- Expand the outreach to gain greater partnerships where impact is greatest
- Ohio DOT, Governor's Urban
 Development Division, OEPA, HUD
 key to influence
- •Be Proactive in Communicating & Focus on the story of the message

Economic Development

- Mixed Use
- •Urban infill
- •Brownfield Redevelopment
- Affordable Housing
- •Cluster Model

Key Issues, Moving Forward

- Policy & Integration
 - Facilitate "open loop" planning where infrastructure decisions are not made in silos
 - What policy changes are needed to support Communities of the Future?
- Economic Development & Brownfield Revitalization
 - What economic development tools or strategies are needed to facilitate sustainable, mixed use development
- Inform & Influence
 - Who do we need support from?
 - How do we influence them?

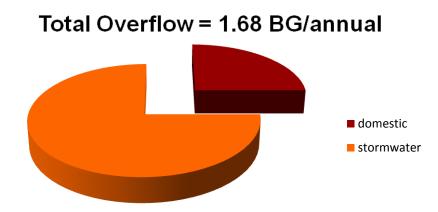
Drive to the Objective

Lick Run Watershed / Wet Weather Strategy for a Community of the Future

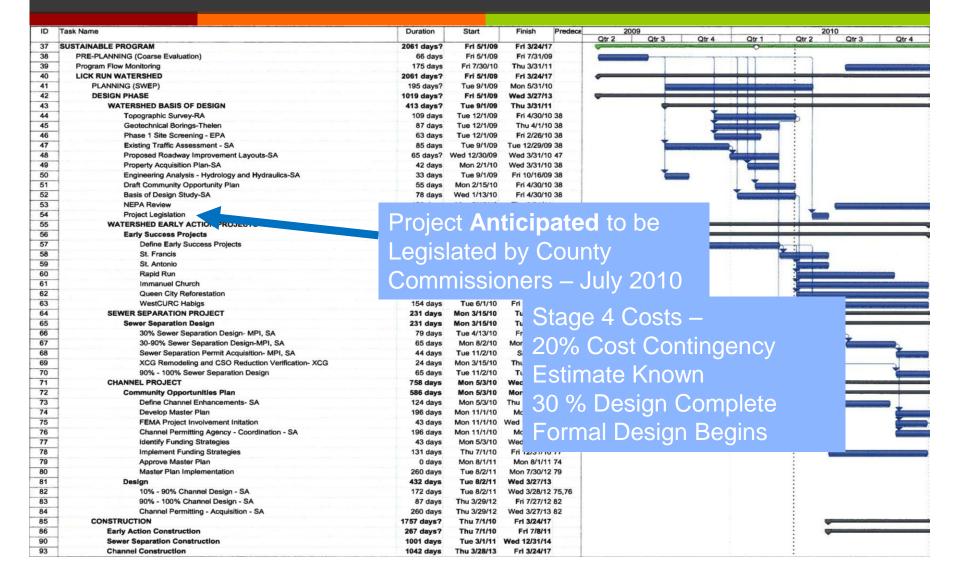
MaryLynn Lodor,
Communities of the Future

✓ Lick Run CSO #5 is one of MSD's largest overflows

Typical Year flow (modeled)	1.8 <u>B</u> illion Gallons
Current number customers	5,700 accounts
Land Area	2,720 acres
Tunnel Solution	\$244 Million
Sustainable Solution	Estimated to reduce by 1 billion gallons



Lick Run Schedule:



HUD DOT EPA Sustainable Communities Initiative

Objective:

- Stimulate <u>more integrated</u> and sophisticated regional planning <u>to guide state</u>, <u>metropolitan</u>, <u>and local investments</u>:
 - land use & environment
 - transportation
 - economic development
 - brownfield redevelopment
 - affordable housing

Lick Run: Regional Impactful Project

- **♂** Go- Cincinnati Plan
 - Brownfield Revitalization
- Mass Transit Opportunities
 - Western Hills Viaduct: 55,000 vehicles
- Market Analysis Data

HUD Sustainable Communities Grant

- Awaiting Notice of Funding Availability
- - Create Regional Plan for Sustainable Development
 - Support the prep of more detailed execution plans
 & programs to implement RPSD recommendations
 - Funding to implement *catalytic projects* where *RPSD exists and needs support* for a catalytic project or program
- Lick Run is well positioned

Lick Run – Lower Mill Creek - Regional Sustainability Planning Community Grant

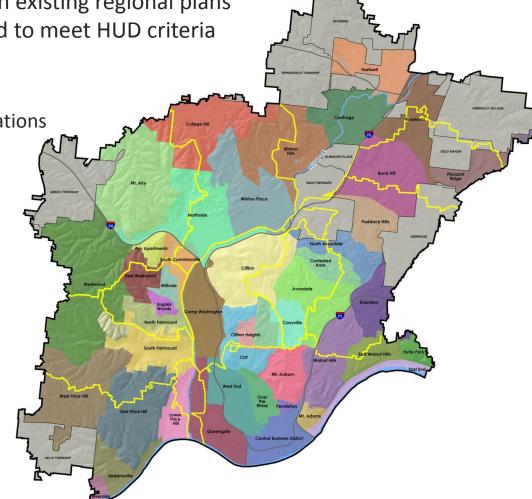
Agenda 360 & OKI: key partners with existing regional plans complete, minimal additions needed to meet HUD criteria

Lower Mill Creek Watershed

MSD Sustainable Watershed Evaluations

Revive 75 & DOT Plans for I-75

- Cincinnati Comprehensive Plan
- **7** Go- Cincinnati Plan
- Multi-modal Plans
- Greenway Master Plan
- Lick Run Pilot Project
 - Replicable
 - 7 Transformative
 - Integrated



CFAC: 3 Subcommittees

- **To provide specific input & guidance to MSD:**
 - Policy & Integration
 - Inform & Influence
 - Economic Development
- Committees need Sponsors someone who acts as a champion
- Committees need to provide input how to achieve the future vision
- **₹** Next CFAC Meeting July 9th 10am

Role of Advisory Committee Members

- Think Imaginative; Test the Practical Impact of New Ideas
 - → Think 25+ years ahead
 - Don't be constrained by present-day realities
- Help us ask questions that do not have easy answers
- Be Accountable for Results
- Understand systems and process and obstacles
- Work collaboratively
- Foster Individual and Collective Aspiration

Questions?